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**IN THE MATTER OF
THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
AND
IN THE MATTER OF
SINGTEL STRATEGY PTE. LTD.
(IN PROVISIONAL LIQUIDATION)
(UEN: 201208501E)**

**STATUTORY DECLARATION BY DIRECTORS OF COMPANY'S
INABILITY TO CONTINUE BUSINESS BY REASONS OF ITS LIABILITIES**

Name of Company: Singtel Strategy Pte. Ltd.
Unique Entity No. / Registration No.: 201208501E

I, Tan Yong Choo, of 10 Eunos Road 8 #07-31 Singapore Post Centre, Singapore 408600, do solemnly and sincerely declare as follows:

1. I am a director of the abovenamed company.
2. The abovenamed company cannot by reason of its liabilities continue its business; and
3. The meetings of the abovenamed company and of its creditors have been summoned for the 30th day of March 2026, being a date within one month of the date of this Statutory Declaration.

And I make this solemn declaration by virtue of provisions of the Oaths and Declarations Act 2000, and subject to the penalties provided by that Act for the making of false statements in statutory declarations, conscientiously believing the statements contained in this declaration to be true in every particular.

Declared at Singapore this 6th day of March 2026

Tan Yong Choo
Director

Before me

Lim Chee Kiang
Commissioner for Oaths
Singapore