First published in the Government *Gazette*, www.egazette.gov.sg, on 13 March 2026 at 5 pm.

IN THE MATTER OF THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018 (ACT 40 OF 2018)

AND

IN THE MATTER OF

ESR FINANCIAL PTE. LTD.
(In Member's Voluntary Liquidation)
Reg. No. 200606354H
(the "Company")

Notice to Submit Particulars of Debts or Claims

Notice is hereby given that the creditors of the above-named Company, which is being wound up voluntarily, are required, on or before 14 April 2026 to send in their names and addresses, with particulars of their debts or claims, and the names and addresses of their solicitors (if any) to the undersigned, the Liquidator of the Company, and if so required by notice in writing by the said Liquidator, are personally or by their solicitors, to come in and prove their said debts or claims at such time and place as shall be specified in such notice, or in default thereof, they will be excluded from the benefit of any distribution made before such debts are proved.

13 March 2026
THAM Chee Soon
Liquidator
c/o 10 Anson Road, #33-01 International Plaza, Singapore 079903
Director