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IN THE MATTER OF THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018 (ACT 40 OF 2018)

AND

IN THE MATTER OF

ESR FINANCIAL PTE. LTD.
(In Member's Voluntary Liquidation)
Reg. No. 200606354H
(the "Company")

Notice of Resolutions

Pursuant to Section 184A of the Companies Act 1967, the **written resolutions** set out below were duly passed by the member of the above-mentioned Company by written means on **9 March 2026:**

AS SPECIAL RESOLUTION

(a) That the Company be wound up voluntarily.

AS ORDINARY RESOLUTION

(a) That the appointment of **iCFO Advisors Pte Ltd** care of 10 Anson Road, #33-01 International Plaza, Singapore 079903 and represented by its Director, **THAM Chee Soon**, Licensed Insolvency Practitioner, as Liquidator of the Company for the purposes of such winding up, be and is hereby approved.

13 March 2026
Mr. Shen Jinchu