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IN THE MATTER OF
INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)
AND
IN THE MATTER OF
RUBY 4 INVESTMENT PTE. LTD.
(IN MEMBERS' VOLUNTARY LIQUIDATION)
CO. REG. NO. 202343609G

NOTICE OF FINAL MEETING

NOTICE IS HEREBY GIVEN that, pursuant to Section 180 of Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018), the Final Meeting of the Members of the abovenamed Company will be held on 3 August 2026 at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619 at 10:30 a.m. for the purpose of having an account laid before the meeting showing the manner in which the winding up has been conducted and the property of the Company disposed of, and of hearing any explanation that may be given by the Liquidator.

Dated this 2nd day of July 2026

Lu Let Fun
Joint and Several Liquidator
c/o Tricor Singapore Pte. Ltd.
9 Raffles Place
#26-01 Republic Plaza
Singapore 048619