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SINGTEL STRATEGY PTE. LTD
(the “Company”)
(Unique Entity No. 201208501E)
(Incorporated in the Republic of Singapore)

NOTICE OF CREDITORS’ MEETING

NOTICE IS HEREBY GIVEN pursuant to section 166 of the Insolvency, Restructuring and Dissolution Act 2018 (“**IRDA**”), that a meeting of the creditors of the Company will be held at 10 Eunos Road 8, #07-31 Singapore Post Centre, Singapore 408600 on **Monday, 30 March 2026 at 11.00am** for the following purposes:

1. Presenting a full statement of the Company’s affairs, together with a list of creditors and the estimated amounts of their claims;
2. Confirming the appointment of Mr. Liu Shao Xuan and Ms. Lim Li Rong, c/o 215 Henderson Road, #01-05, Singapore 159554 acting jointly and severally as liquidators of the Company, for the purpose of the winding up of the Company and that their remuneration be based on their normal scale rates and be paid out of the Company’s assets;
3. Appointing a Committee of Inspection consisting of not more than 5 members, if thought fit;
4. Resolving that the liquidators of the Company be authorised to open, operate, and close such bank accounts in respect of the monies received by them as liquidators of the Company as they may deem necessary or expedient, with any bank or financial institution in Singapore or abroad. The liquidators of the Company shall have full authority to give instructions to the bank(s), deposit and withdraw monies, transfer funds, place and uplift monies on fixed deposit, and otherwise manage such accounts in the ordinary course of administering the liquidation;
5. Resolving that the liquidators of the Company be empowered to determine the authorised signatories and mandates for such accounts (including the use of electronic/online banking platforms), to vary or revoke such mandates as necessary, and to take all actions incidental to the operation and eventual closure of said accounts. The bank(s) concerned are authorised to act on the instructions of the liquidators of the Company and shall be entitled to rely on a copy of this resolution as conclusive evidence of their authority; and
6. Any other business.

To entitle you to attend and vote thereat your Proof of Debt and General Proxy Form/ Special Proxy Form must be lodged with the joint and several provisional liquidators no later than **4.00pm on Thursday, 26 March 2026**.

A copy of the Proof of Debt form, General Proxy Form, Special Proxy Form, a statement showing the names of all creditors and the amount of their claims and this Notice will be sent to all known creditors of the Company together with this Notice of Creditors' Meeting. Any other person claiming to be a creditor of the Company as at this date may write to the joint and several provisional liquidators to request for copies thereof.

Please register your attendance by email to the meeting at strategy-enquiry@ntan.com.sg no later than **4.00pm on Thursday, 26 March 2026**.

Dated this 6th day of March 2026

By Order of the Board of Directors

Tan Yong Choo
Director

Notes:

1. A creditor entitled to attend the above meeting may appoint a proxy to attend in his stead. A proxy need not be a creditor of the Company. The instruments appointing a proxy must be lodged in the following manner:
 - a) By email to email address at strategy-enquiry@ntan.com.sg; or
 - b) By post to 215 Henderson Road, #01-05, Singapore 159554;

No later than **4.00pm on Thursday, 26 March 2026** or adjourned meeting at which it is to be used.