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IN THE MATTER OF
INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)
AND
IN THE MATTER OF
RUBY 3 INVESTMENT PTE. LTD.
(IN MEMBERS' VOLUNTARY LIQUIDATION)
CO. REG. NO. 202343607E

NOTICE IS HEREBY GIVEN that the creditors of the abovenamed Company, which is being voluntarily wound up are required on or before 18 May 2026 to send their names and addresses and full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the Liquidators of the said Company and, if so required by notice in writing from the said Liquidators, are, by their solicitors or personally, to come in and prove their said debts or claims at such time and place as shall be specified in such notice or in default thereof, they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 16th day of April 2026

Quar Lian Huat
Joint and Several Liquidator
c/o Tricor Singapore Pte. Ltd.
9 Raffles Place
#26-01 Republic Plaza
Singapore 048619