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VOLUNTARY UNCONDITIONAL CASH OFFER

by

UNITED OVERSEAS BANK LIMITED
(Company Registration Number: 193500026Z)
(Incorporated in Singapore)

for and on behalf of

23 CAPITAL PTE. LTD.
(Company Registration Number: 202633953C)
(Incorporated in Singapore)

to acquire all the issued and paid-up ordinary shares in the capital of

HAFARY HOLDINGS LIMITED
(Company Registration Number: 200918637C)
(Incorporated in Singapore)

NOTICE IS HEREBY GIVEN in accordance with Section 215AB(1)(c)(ii) of the Companies Act 1967 of Singapore, that:

(a) United Overseas Bank Limited ("**UOB**"), as the financial adviser to 23 Capital Pte. Ltd. (the "**Offeror**"), has made, for and on behalf of the Offeror, a voluntary conditional cash offer (the "**Offer**") in accordance with Rule 15 of the Singapore Code on Take-overs and Mergers (the "**Code**") for all the issued and paid-up ordinary shares (the "**Shares**") in the capital of Hafary Holdings Limited (the "**Company**"), other than Shares held, directly or indirectly, by the Offeror as at the date of the Offer (the "**Offer Shares**");

(b) the full terms and conditions of the Offer are contained in the offer document dated 19 October 2026 (the "**Offer Document**"), the Form of Acceptance and Authorisation for Offer Shares (the "**FAA**") and the Form of Acceptance and Transfer for Offer Shares (the "**FAT**", and together with the FAA, the "**Acceptance Forms**") despatched to the shareholders of the Company (the "**Shareholders**") on 19 October 2026, and any other document(s) which may be issued by or on behalf of the Offeror, to amend, revise, supplement or update the Offer Document, the Acceptance Forms and/or any related documents from time to time;

(c) copies of the hardcopy notification letter posted to Shareholders containing, *inter alia*, instructions on how to access the electronic copy of the Offer Document and related documents (the "**Notification Letter**"), the relevant Acceptance Forms and/or any related documents may be obtained, upon production of satisfactory evidence that you are a Shareholder or have purchased Offer Shares: (i) for depositors whose Offer Shares are deposited with The Central Depository (Pte) Limited ("**CDP**"), by submitting a request to CDP via phone (+65 6535 7511) during their operating hours or email services (asksgx@sgx.com); or (ii) for Shareholders whose Offer Shares are not deposited with CDP (collectively, the "**scripholders**" and each, a "**scripholder**"), from Boardroom Corporate & Advisory Services Pte. Ltd. (the "**Share Registrar**"), at its office located at 1 Harbourfront Avenue, Keppel Bay Tower, #14-07, Singapore 098632;

(d) Shareholders whose mailing addresses are outside of Singapore (as shown on the register of members of the Company or, as the case may be, in the records of CDP) (collectively, the "**Overseas Persons**" and each, an "**Overseas Person**") may obtain copies of the Notification Letter, the Acceptance Forms and/or any related documents, during normal business hours and up to the Closing Date, from the Offeror through its receiving agent: (i) CDP (if he is a depositor) by submitting a request to CDP via phone (+65 6535 7511) during their operating hours or email services (asksgx@sgx.com); or (ii) the Share Registrar (if he is a scripholder), at its office located at 1 Harbourfront Avenue, Keppel Bay Tower, #14-07, Singapore 098632. Alternatively, an Overseas Person may write to the Offeror through CDP (if he is a depositor) at Privy Box No. 920764, Singapore 929292, or the Share Registrar (if he is a scripholder) at its office address listed above, to request for the Notification Letter, the Acceptance Forms and/or any related documents to be sent to an address in Singapore by ordinary post at such Overseas Person's own risk, up to five (5) Market Days prior to the Closing Date; and

(e) electronic copies of the Offer Document, the Notification Letter, the Acceptance Forms, all announcements in relation to the Offer and other related documents are available on the website of the Singapore Exchange Securities Trading Limited at https://www.sgx.com and on the website of the Company at https://www.hafary.com.sg.

All capitalised terms used and not defined herein shall have the same meanings given to them in the Offer Document.

The availability of the Offer to Overseas Persons may be affected by the laws of the relevant overseas jurisdictions. Accordingly, any Overseas Person should inform himself about and observe any applicable legal requirements, and exercise caution in relation to the Offer, as the Offer Document, the Notification Letter, the Acceptance Forms and/or any related documents have not been reviewed by any regulatory authority in any overseas jurisdiction. Overseas Persons should read paragraph 11 of the Offer Document entitled "Overseas Persons".

This Notice is for information purposes only. The Offer Document, the Notification Letter, the Acceptance Forms and/or any related documents (including this Notice) do not constitute an offer to subscribe for or buy any security, nor is it a solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issuance or transfer of the securities referred to in the Offer Document, the Notification Letter, the Acceptance Forms and/or any related documents in any jurisdiction in contravention of applicable law.

Where there are potential restrictions on sending the Offer Document, the Notification Letter, the Acceptance Forms and/or any related documents to any overseas jurisdictions, the Offeror, UOB, CDP and the Share Registrar each reserves the right not to send these documents to Shareholders in such overseas jurisdictions. For the avoidance of doubt, the Offer is open to all Shareholders, including those to whom the Offer Document, the Notification Letter, the Acceptance Forms and/or any related documents have not been, or may not be, sent.

The directors of the Offeror (the "**Directors**") (including those who may have delegated detailed supervision of this Notice) have taken all reasonable care to ensure that the facts stated and opinions expressed in this Notice (other than those relating to the Company) are fair and accurate and that there are no other material facts not contained in this Notice, the omission of which would make any statement in this Notice misleading.

Where any information has been extracted or reproduced from published or otherwise publicly available sources or obtained from the Company, the sole responsibility of the Directors has been to ensure through reasonable enquiries that such information is accurately extracted from such sources or, as the case may be, reflected or reproduced in this Notice.

The Directors jointly and severally accept responsibility accordingly.

Issued by
UNITED OVERSEAS BANK LIMITED

For and on behalf of
23 CAPITAL PTE. LTD.

20 November 2026

Any enquiries relating to this Notice or the Offer should be directed during office hours to the UOB helpline at (65) 6539 7066.