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In The Matter of
The Insolvency, Restructuring and Dissolution Act 2018
And
In The Matter of
K16 DEVELOPMENT PRIVATE LIMITED
(Co. Reg. No. 201803787C)

**NOTICE OF CREDITORS' MEETING PURSUANT TO
SECTION 166 OF THE INSOLVENCY, RESTRUCTURING AND
DISSOLUTION ACT 2018**

NOTICE IS HEREBY GIVEN that pursuant to Section 166 of the Insolvency, Restructuring and Dissolution Act 2018, a meeting of the creditors of the abovenamed Company will be convened at 600 North Bridge Road #23-01 Parkview Square Singapore 188778 on 2 October 2026 at 9.30 am for the purposes of:-

- (a) receiving a statement of the Company's affairs together with a list of creditors and the estimated amounts of their claims;
- (b) appointing liquidator(s);
- (c) appointing a committee of inspection of not more than 5 members, if thought fit; and
- (d) any other business.

Dated this 18th day of September 2026

By Order of the Board
Njoo Soe Zen
Director

Note:

1. Proxies to be used at the meeting must be lodged by way of email at beatrizng@bdo.com.sg / vanessa.ang@bdo.com.sg by no later than 4.00 pm on the day before the meeting.
2. If you are appointing the Chairman as your proxy, please submit your Special Proxy form with your vote(s) indicated in relation to the proposed resolution(s) (if any), by no later than 4.00 pm on the day before the meeting.
3. A creditor who is an individual and wishes to attend the meeting personally is not required to submit a proxy form but will have to inform by way of email at beatrizng@bdo.com.sg / vanessa.ang@bdo.com.sg by no later than 4.00 pm on the day before the meeting.