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**IN THE MATTER OF THE
INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018**

AND

**IN THE MATTER OF
SHEARES HEALTHCARE MANAGEMENT PTE. LTD.**

(In Members' Voluntary Liquidation)

(Co. Reg. No. 201421595M)

(the "Company")

NOTICE IS HEREBY GIVEN that the creditors of the Company, which is being wound up voluntarily, are required on or before the 9th day of October 2026 to send in their names and addresses and particulars of their debts or claims, and the names and addresses of their solicitors (if any) to the undersigned, the Liquidator of the said Company and, if so required by notice in writing by the said Liquidator, by their solicitors or personally, are to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 9th day of September 2026

Lai Seng Kwoon

Sole Liquidator

c/o 12 Marina View #15-01

Asia Square Tower 2

Singapore 018961