
First published in the *Government Gazette*, www.egazette.gov.sg, on 9 September 2026 at 5 pm.

**IN THE MATTER OF THE
INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018**

AND

**IN THE MATTER OF
SHEARES HEALTHCARE MANAGEMENT PTE. LTD.**

(In Members' Voluntary Liquidation)

(Co. Reg. No. 201421595M)

(the "Company")

NOTICE OF RESOLUTION

**MEMBER'S RESOLUTIONS IN WRITING PURSUANT TO ARTICLE 65
OF THE CONSTITUTION OF THE COMPANY**

**IT WAS RESOLVED
AS SPECIAL RESOLUTIONS**

- (a) That the Company be wound up voluntarily pursuant to Section 160(1)(b) of the Insolvency, Restructuring and Dissolution Act 2018 (the "Act").
- (b) That Mr. Lai Seng Kwoon, care of 12 Marina View #15-01, Asia Square Tower 2, Singapore 018961, be and is hereby appointed as the sole Liquidator of the Company (the "Liquidator") for the purpose of such winding up.
- (c) That pursuant to Section 177(1)(a) of the Act, the Liquidator of the Company be and is hereby authorised to exercise any or all of the powers pursuant to Sections 144(1)(b), (c), (d), (e), (f) and (g) of the Act.
- (d) That the Liquidator of the Company be authorised to distribute either in cash or in specie to the contributory any part or all of the surplus assets of the Company.

AS ORDINARY RESOLUTION

- (a) That under Section 195(2) of the Act, the books and papers of the Company and those of the Liquidator shall be retained for a period of 5 years from the date of dissolution of the Company and may be destroyed or otherwise disposed of at the Liquidator's discretion at any time after the expiration of that period.

Dated this 4th day of September 2026

Parangam Ray
Duly appointed corporate representative of
SHEARES HEALTHCARE GROUP PTE. LTD.