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**IN THE MATTER
OF
THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)**

**AND
IN THE MATTER OF**

**M & C SERVICES PTE. LTD.
(IN MEMBERS' VOLUNTARY LIQUIDATION)
(Singapore UEN No. 197901676D)**

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN, that pursuant to Section 179 of the Insolvency, Restructuring and Dissolution Act (Act 40 of 2018), the Annual General Meeting of the Company will be held at 3 Shenton Way #03-06C Shenton House Singapore 068805 on the 24th day of September 2026 at 11.00 a.m. for the purposes of having an account laid before the members showing the acts and dealings of the Liquidator and the conduct of the winding up in the preceding year.

Dated this 24th day of August 2026

**FAROOQ AHMAD MANN
LIQUIDATOR
c/o No. 3 Shenton Way
#03-06C Shenton House
Singapore 068805**

Notes:

- (1) The instrument appointing a proxy to be used at the meeting must be lodged with the office of the Liquidator by email to the email address at farooq.mann@mann.com.sg not later than 11.00 a.m. Singapore time on 23 September 2026 or adjourned meeting at which it is to be used.