
First published in the *Government Gazette*, www.egazette.gov.sg, on 17 August 2026 at 5 pm.

IN THE MATTER OF
INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
AND
IN THE MATTER OF
MERRIMACK PTE LTD
(IN COMPULSORY LIQUIDATION) (the “Company”)
Company Registration No. 200921035R
Companies Winding Up No. 209 of 2022

Notice is hereby given that a meeting of the creditors of the abovementioned Company will be held by electronic means by way of video conferencing via Zoom on the 27th day of August 2026 at 3.00 p.m. for the following purposes:

Agenda

1. To provide an update on the status and progress of the liquidation; and
2. To consider any other matters which may properly be brought before the meeting that is relevant to the liquidation of the Company.

Notes:

1. In compliance with the Section 445 of the Insolvency, Restructuring and Dissolution Act 2018 (the “**Act**”), creditors may attend the above meeting by way of video conference via Zoom by submitting a Proxy form and including the details of one attendee to us by way of email to: farooq.mann@mann.com.sg / jaskirat.kaur@mann.com.sg not later than 3.00 p.m. on 26 August 2026. Further video conferencing details will be circulated to you shortly after receipt of the above details and confirmation, provided that the details and confirmation are provided in a form that is satisfactory.
2. To entitle creditors to attend, nominate and vote thereat, creditors of the abovenamed Company are required to lodge their Proof of Debt (Form CWU-1), **if not done so previously**, at the office of M/s Mann & Associates PAC of 3 Shenton Way, #03-06C Shenton House Singapore 068805 or via email to: farooq.mann@mann.com.sg / jaskirat.kaur@mann.com.sg not later than 3.00 p.m. on 25 August 2026.

Dated this 17th day of August 2026

Farooq Ahmad Mann
Liquidator