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IN THE MATTER OF
THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)
AND
IN THE MATTER OF
ESR FINANCIAL PTE. LTD.

(In Member's Voluntary Liquidation)
Reg. No.: 200606354H
(the "Company")

NOTICE OF FINAL MEETING

NOTICE IS HEREBY GIVEN that pursuant to Section 180 of the Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018), the Final Meeting of the member of the abovenamed Company will be held online on 14 August 2026 at 11.00 a.m. via Teams video conferencing.

The Meeting is being held for the purposes of:

1. Having an account laid before the member showing the manner in which the winding-up has been conducted, and of hearing any explanation that may be given by the Liquidator and to consent to the release of the Liquidator upon the dissolution of the Company and thereby discharge him from all liabilities in respect of any act done or default made by him in the administration of the affairs of the Company.
2. To approve the destruction of the books and papers five years after the dissolution of the Company under Section 195(2) of IRDA; and
3. Any other matters.

Dated this 13th day of July 2026

Tham Chee Soon
Liquidator of the Company
c/o **iCFO Advisors Pte. Ltd.**
10 Anson Road #33-15
International Plaza, Singapore 079903