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VOLUNTARY CONDITIONAL GENERAL OFFER

by

United Overseas Bank Limited
(Incorporated in the Republic of Singapore)
(Company Registration No. 193500026Z)

for and on behalf of

DRC Investments Pte. Ltd.
(Incorporated in the Republic of Singapore)
(Company Registration No. 202512515W)

for

Amara Holdings Limited
(Incorporated in the Republic of Singapore)
(Company Registration No. 197000732N)

NOTICE IS HEREBY GIVEN in accordance with Section 215AB(1)(c)(ii) of the Companies Act 1967 of Singapore (the "**Notice**"), that:

(a) United Overseas Bank Limited ("**UOB**"), as the exclusive financial adviser to DRC Investments Pte. Ltd. (the "**Offeror**"), has made, for and on behalf of the Offeror, a voluntary conditional general offer (the "**Offer**") for all the issued ordinary shares (the "**Shares**") in the capital of Amara Holdings Limited (the "**Company**" or "**Amara**") other than Shares held in treasury and those Shares owned, controlled or agreed to be acquired by the Offeror as at the date of the Offer (the "**Offer Shares**") at S$0.895 per Offer Share[1];

(b) the full terms and conditions of the Offer are contained in the formal offer document (the "**Offer Document**") dated 13 May 2025 and in the acceptance forms for the Offer (the "**Relevant Acceptance Forms**") disseminated to shareholders of Amara (the "**Shareholders**") on 13 May 2025 and any other document(s) issued or as may be issued for and on behalf of the Offeror to amend, revise, supplement or update the Offer Document and/or the Relevant Acceptance Forms from time to time; and

(c) Shareholders (including Shareholders whose addresses, as shown in the register of Shareholders as maintained by the Registrar or in the records of The Central Depository (Pte) Limited (as the case may be), are outside Singapore (the "**Overseas Shareholders**")) may obtain electronic copies of the Offer Document, the Relevant Acceptance Forms and/or any related documents from the website of the Singapore Exchange Securities Trading Limited (the "**SGX-ST**").

1 Subject to adjustment for the FY2024 Final Dividend, as further set out in the Offer Document and the Relevant Acceptance Forms.

The electronic version of the Offer Document is located on the website of the SGX-ST. To access the electronic version of the Offer Document and its related documents:

(i) you may directly access Amara's announcement page on the website of the SGX-ST by scanning the following QR code:



(ii) you may also access the website of the SGX-ST at www.sgx.com and select the section "***Securities***", select "***Company Information***" and then "***Company Announcements***" from the drop-down menu list and type the name of the Company: "***Amara Holdings Limited***" in the box titled "***Filter by Company/ Security Name***". "***Amara Holdings Limited***" will appear as a drop-down item below the filter box.

Thereafter, please select the announcement dated 13 May 2025 titled "***Voluntary Conditional General Offer – Electronic Dissemination of Offer Document***". The Offer Document and its related documents can be accessed by clicking on the link under the section titled "***Attachments***" at the bottom of the announcement.

All capitalised terms used and not defined herein shall have the same meanings given to them in the Offer Document.

The availability of the Offer to Overseas Shareholders may be affected by the laws of the relevant overseas jurisdictions. Accordingly, all Overseas Shareholders should inform themselves about, and observe, any applicable legal requirements in their own jurisdictions. Overseas Shareholders should read the section entitled "**Overseas Shareholders**" in the Letter to Shareholders in the Offer Document. **Appendix 7** to the Offer Document also sets out additional information for Overseas Shareholders for certain jurisdictions.

This Notice is for information purposes only. The Offer Document, the Relevant Acceptance Forms and/or any related documents (including this Notice and the notification letter (the "**Notification**") despatched to Shareholders containing the address and instructions for the electronic retrieval of the Offer Document and its related documents) do not constitute an offer or a solicitation to any person in any jurisdiction in which such offer or solicitation is unlawful. The Offer is not being proposed in any jurisdiction in which the introduction or implementation of the Offer would not be in compliance with the laws of such jurisdiction. Where there are potential restrictions on sending the Relevant Acceptance Forms, the Notification and/or any related documents to any overseas jurisdictions, the Offeror and UOB each reserves the right not to send the Relevant Acceptance Forms, the Notification and/or any related documents to such overseas jurisdictions.

For the avoidance of doubt, the Offer is open to all Shareholders, including those to whom the Relevant Acceptance Forms and the Notification have not been, or will not be, sent.

Responsibility Statement

The directors of the Offeror (including any director who may have delegated detailed supervision of the preparation of this Notice) have taken all reasonable care to ensure that the facts stated and opinions expressed in this Notice are fair and accurate and that there are no other material facts not contained in this Notice, the omission of which would make any statement in this Notice misleading, and they jointly and severally accept responsibility accordingly.

Where any information has been extracted or reproduced from published or otherwise publicly available sources or obtained from the Company, the sole responsibility of the directors of the Offeror has been to ensure, through reasonable enquiries, that such information is accurately and correctly extracted from such sources and/or reflected or reproduced in this Notice in its proper form and context.

Issued by
United Overseas Bank Limited

For and on behalf of
DRC Investments Pte. Ltd.

13th May 2025

Any inquiries relating to this Notice or the Offer should be directed to the UOB helpline at (65) 6539 7066 during office hours.