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IN THE MATTER OF
THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)
SECTION 161(1)
STATUTORY DECLARATION BY DIRECTORS OF COMPANY'S INABILITY TO CONTINUE BUSINESS BY REASONS OF ITS LIABILITIES

Name of Company	:	Innovate Industries Pte. Ltd.
Company No.	:	202120176W

The Accounting and Corporate Regulatory Authority, Singapore

I, Shen Dan of [residential address redacted], ID No. [ID No. redacted] make oath and say as follows: -

1. I am a director of the abovenamed company;
2. The abovenamed company cannot by reason of its liabilities continue its business; and
3. The meetings of the abovenamed company and its creditors have been summoned for the 3rd day of December 2025, being a date within 30 days after the date of this Statutory Declaration.

And I make this solemn declaration by virtue of the provisions of the Oaths and Declarations Act, and subject to the penalties provided by that Act for the making of false statements in statutory declarations, conscientiously believing the statements contained in this declaration to be true in every particular.

Declared at Republic of China this 10th day of November 2025

Shen Dan
Director

Before me-

Wang Zhou
Notary Public
The People's Republic of China