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THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
SECTION 161(1)
STATUTORY DECLARATION BY DIRECTORS OF COMPANIES'S INABILITY TO CONTINUE BUSINESS BY REASONS OF ITS LIABILITIES

Name of Company	:	**Iconcept Holdings Pte. Ltd.**
Company No.	:	**201412778G**
Name of Company	:	**Ifood Playground Pte. Ltd.**
Company No.	:	**202126226G**
Name of Company	:	**Istrategy Holdings Pte. Ltd.**
Company No.	:	**202103473C**

The Accounting and Corporate Regulatory Authority, Singapore

I, Tan Chuan Ann (NRIC: S7414101C) care of 420 North Bridge Road, #03-37, North Bridge Centre, Singapore 188727, being the sole director of Iconcept Holdings Pte. Ltd., Ifood Playground Pte. Ltd., and Istrategy Holdings Pte. Ltd., do solemnly and sincerely declare and say as follows: -

1. I am the sole director of the abovenamed companies;
2. The abovenamed companies cannot by reason of its liabilities continue its business; and
3. The meetings of the abovenamed companies and of its creditors have been summoned for 24 October 2025, being a date within one month of the date of this Statutory Declaration.

And I make this solemn declaration by virtue of the provisions of the Oaths and Declarations Act (2000), and subject to the penalties provided by that Act for the making of false statements in statutory declarations, conscientiously believing the statements contained in this declaration to be true in every particular.

Declared at Singapore this 30th day of September 2025.

Tan Chuan Ann
Director

Before me-
Tan Yew Teck
Commissioner for Oaths
Singapore