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IN THE MATTER OF
THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)
INNOVATE INDUSTRIES PTE. LTD.
(IN PROVISIONAL LIQUIDATION)
(Company Registration No. 202120176W)

NOTICE TO CREDITORS OF FIRST MEETING

Notice is hereby given, pursuant to Section 166 of the Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018) of Singapore, that the first meeting of creditors of the company will be held at 2.30 p.m. on Wednesday, 3 December 2025 via video-conference and/or tele-conference.

1. To present a statement on the company's affairs showing the assets and its estimated realisable value, together with a list of creditors and the estimated amount of the claims;
2. To consider the nomination of the Liquidators or to confirm the appointment of Liquidators nominated by the company;
3. To appoint a Committee of Inspection;
4. To authorise the Liquidators to be at liberty to exercise all or any of the powers conferred on them pursuant to the Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018), including but not limited to the powers to appoint solicitors and to compromise debts and claims; and
5. Any other resolutions.

To entitle you to attend, nominate and vote thereat your Proof of Debt and form of proxy must be lodged with the Provisional Liquidators no later than 4.30 p.m. on Monday, 1 December 2025.

A copy of the Proof of Debt form (prescribed Form VWU-11), form of proxy, a statement showing the names of all known creditors and the amount of their claims, and a copy of this Notice will be dispatched to all known creditors of the company on 21 November 2025. Any other person claiming to be a creditor of the company as at this date may write to the Provisional Liquidators to request for copies thereof.

Dated this 21st day of November, 2025

Tan Wei Cheong
Joint & Several Provisional Liquidator
c/o 6 Shenton Way, OUE Downtown 2 #33-00
Singapore 068809