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IN THE MATTER OF

THE INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018 (ACT 40 OF 2018)

AND

IN THE MATTER OF

CARPENTER ENGINEERED FOAMS PTE. LTD.
(IN MEMBER'S VOLUNTARY LIQUIDATION)
COMPANY REGISTRATION NUMBER: 201205149R

NOTICE OF RESOLUTIONS

At the Extraordinary General Meeting of the member of Carpenter Engineered Foams Pte. Ltd. (the "Company") held on 14 November 2025, the following resolutions were duly passed:

AS SPECIAL RESOLUTIONS

(a) That the Company be wound up voluntarily pursuant to Section 160(1)(b) of the Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018).

(b) That the Liquidators be and are hereby authorised to exercise any of the powers provided by Sections 144(1)(b), (c), (d), (e), (f) and (g) of the Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018).

(c) That the Liquidators be and are hereby authorised to distribute to the member of the Company in cash or in specie the surplus assets of the Company as the Liquidators may determine.

AS ORDINARY RESOLUTION

(a) That Messrs Bernard Juay and Shirley Lim are hereby appointed as the joint and several Liquidators of the Company for the purposes of such winding up.

Dated this 14th day of November 2025