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IN THE MATTER OF
INSOLVENCY, RESTRUCTURING AND DISSOLUTION ACT 2018
(ACT 40 OF 2018)
AND
IN THE MATTER OF
MARINA BAY ALLIANCE LIMITED
(IN MEMBERS' VOLUNTARY LIQUIDATION)
CO. REG. NO. 202002519E

NOTICE OF FINAL MEETING

NOTICE IS HEREBY GIVEN that, pursuant to Section 180 of Insolvency, Restructuring and Dissolution Act 2018 (Act 40 of 2018), the Final Meeting of the Members of the abovenamed Company will be held on 6 October 2025 at 9 Raffles Place, #26-01 Republic Plaza, Singapore 048619 at 11:00 a.m. for the purpose of having an account laid before the meeting showing the manner in which the winding up has been conducted and the property of the Company disposed of, and of hearing any explanation that may be given by the Liquidator.

Dated this 5th day of September 2025

Chek Khai Juat
Joint and Several Liquidator
c/o Tricor Singapore Pte. Ltd.
9 Raffles Place
#26-01 Republic Plaza
Singapore 048619